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SUPPORT AT THE SCHOOL BOARD LEVEL FOR THE TRANSITION PLANNING PROCESS

Transition is usually described as a coordinated set of activities for a student, designed to promote successful progress to and from school. Transition relates to entry into and exit from each educational level, such as pre-school to elementary school, elementary school to secondary school, and secondary school to post-school activities, including postsecondary education (both university and college), vocational training, apprenticeships, employment, adult education, independent living and community participation.

Successful transition for all students including those who have learning disabilities is based on:
- the student’s identified needs
- the student’s recognized strengths, skills and competencies
- the student’s interests
- the student’s preferences
- the student’s short and long term goals
- the student’s past experiences, including academic achievements, co-curricular and volunteer involvements at school and in the community.

Students with learning disabilities have average to above average intelligence and, provided that they have been taught, supported and accommodated throughout their educational career appropriately, they should be able to be successful in the postsecondary destination of their choice. While intellectually most of them can handle the demands of postsecondary education, they should be encouraged to make independent and appropriate choices and be supported through appropriate transition planning to achieve their personal goals.

School boards, in developing their transition planning process for students with learning disabilities, must do all that they can to empower their students with learning disabilities to be successful in their chosen future destinations. Transition planning is a mandated process for exceptional students who are 14 years of age or older and whose primary exceptionality identification is any of the exceptionalities other than giftedness, and school boards must be fully accountable for ensuring that the transition plan meets all the necessary requirements.

In planning for the transition of their students with learning disabilities, secondary schools should:

- offer Learning Strategies credit courses to all students with learning disabilities, which focus on:
  - the student’s understanding of his/her own learning disabilities,
  - appropriate learning strategies and accommodations,
  - the impact of learning disabilities on the various aspects of the student’s life, including the issues of social competence and independent living,
  - self-advocacy training,
  - academic and career counselling,
  - technology and its importance for the current and future success of students with learning disabilities.

- offer credit courses in grade 11 or 12 that explore career choices.
ensure that each identified student’s IEP includes a written adaptive technology plan.

ensure that there are adequate resources, including funding and personnel, available to assist all students with learning disabilities to function appropriately and achieve to their maximum potential in school.

ensure that there is an adequate individual written accommodation plan for each student with learning disabilities that the student understands, benefits from and can explain for effective self-advocacy purposes.

ensure that all relevant personnel, including the student’s teacher, principal, etc., are aware of the student’s specific transition plan and commit the necessary resources to carrying out its goals, objectives and action plans as well as meeting the time lines.

There are many changes in environment and expectations that affect successful transition from secondary school to postsecondary settings for students with learning disabilities, for example:

- teacher/supervisor: student contact decreases significantly
- academic and achievement expectations increase, while guidance, support and individualized instruction are reduced
- reduced role for parents and other supports
- greater expectations on the student to become:
  - self-motivated
  - resilient
  - more independent in academic and living situations
  - able to self-advocate
  - able to cope with disclosure challenges
  - able to apply coping strategies independently
  - able to identify and advocate for accommodations required

Some essential components of all transition plans for students with learning disabilities:

- academic preparation, including literacy, metacognitive, problem solving, communication and future goal specific skills
- personal skills development, including future independence, life planning, social skills and self-advocacy skills development
- specific preparation for the student’s chosen destination

In order to make a successful transition from secondary school to postsecondary life, students need to be able to do the following:

- understand their learning disabilities, including the potential and actual impact on learning and work;
- present a positive self-image by learning to focus on strengths and competencies;
- develop positive personal qualities, such as realistic self-assessment, willingness to take risks, becoming an independent learner and focussing on self-motivation;
- establish realistic and realizable goals;
- develop and practise positive social skills and pro-social behaviours;
- develop and practise effective studying, test preparation, test taking, time management and note taking strategies;
- identify any potential and actual difficulties with needed skill areas and any accommodations required;
- maintain a suitable portfolio of relevant information, including samples of past work;
- know their rights and responsibilities as students with disabilities, potential workers and contributing citizens;
- prepare for and practice disclosure;
- learn how to select appropriate postsecondary destination options and choices;
- identify and know how to access resources that will assist in facilitating ongoing accommodations and future success, including disability related services, funding, etc.;
- seek out a learning and/or working environment which is supportive and in which they can demonstrate their competencies effectively;
- be willing to commit to life long learning;
- be willing to work hard to achieve their goals.

School boards and their staff, parents and the students themselves are the key players in ensuring that transition for the student with a learning disability is successful. However, it is school boards that have to set the tone and establish a supportive and nurturing environment where transition is a positive experience for every student with learning disabilities.

There are many resources in the community ranging from the Learning Disabilities Association of Ontario and its local chapters, to the special needs offices of community colleges and universities, to disability specific organizations and the employee assistance programs of many companies and businesses. Many of these would be excellent partners in the school board’s transition planning and support programs and services. School boards and their personnel need to build upon, encourage and welcome such community involvement initiatives.

In conclusion, it is important that school boards make the necessary commitment of resources, including personnel and funding, to manage the transition process effectively and successfully for all of their exceptional students, and establish an environment that is student centred. For students with learning disabilities that will mean a recognition that these students are able to achieve to their potential provided that they receive the necessary help, guidance, support and accommodation. The focus needs to be on their abilities and competencies ahead of the barriers represented by the learning disabilities. There is no one suitable postsecondary destination or career choice for students with learning disabilities. They need to be supported in setting their own goals and achieving them.
THE TRANSITION TEAM

In determining the composition of the Transition Team, it is important to consider the following in order for successful transition to take place:

- The whole student must be taken into account, recognizing that student issues include academic progress, social competency, employment challenges and potential complications such as strained familial relationships, housing issues and other stressors.

- At least one member of the Transition Team must be a qualified Special Education teacher with a Special Education Specialist in Learning Disabilities and part of this person’s responsibilities would be ensuring that all team members have an adequate understanding of learning disabilities and their varied implications. It is not necessary for that person to be the Transition Coordinator.

- The Transition Team composition described in Transition Planning: A Resource Guide (2002) provides a good basis for assembling the various players in a student’s file. Effective coordination, planning and clear, consistent communication is essential among all team members, leading to a transition plan which articulates goals, identifies actions and assigns responsibility and time lines. It cannot be over-emphasized that the student’s role on the team creates an ideal opportunity for the development and practising of self-advocacy skills.

- The Transition Team should begin their process by planning and implementing an evaluation process which determines outcomes based on the student’s own realistic future goals.
CONTENT OF THE TRANSITION PLAN FOR STUDENTS WITH LEARNING DISABILITIES

For most students with Learning Disabilities, if not all, the Learning Strategies - Grade 9 and the Career Studies, Grade 10, should be part of their course selection and listed on their I.E.P.

The Learning Strategies course will teach, reteach, review, consolidate, and/or extend learning strategies learned in the elementary system. Our students need this in order to transfer strategies/skills learned from one level of education to another. The course will reinforce for them the strategies/skills that can be left behind and the ones that are still applicable. This course will also develop self-advocacy skills so that students can gain independence in accessing support.

The Career Studies course will help students with learning disabilities to complete a thorough investigation so that they can examine all of the options open to them. Then they may be ready to make realistic choices. This course will also alert them to work experience choices that they may not have considered. Students need to be given opportunities to assess their learning styles, their aptitudes and their talents, in conjunction with their learning disabilities/abilities. Career Studies should also include a full appreciation of the support systems and departments that are available in postsecondary programs. The Special Needs Offices of the colleges and universities should be contacted and the information regarding their services should be collected and studied (as of 2003, all colleges and universities in Ontario have funding available through the Learning Opportunities Task Force for at least one Learning Strategist and Assistive Technologist). Students must also be aware of the procedure for accessing support and the documentation required.

Students must examine their individual needs and, if necessary, pursue optional funding to support them during their postsecondary education including OSAP, and the Bursary for Students with Disabilities. Additional funding is also available for living expenses through the Ontario Disability Support Program for those who qualify for ODSP income support. Applications for funding, should it be required, should be initiated before leaving secondary school.

Many students reach secondary school without a solid understanding of learning disabilities and specifically their own strengths and areas of need. This void cannot be ignored any longer. A vital part of the Transition Plan MUST be a solid, yet positive, understanding of their learning disabilities - what are their strengths, what are their weak areas, what further remediation is required and what compensatory strategies need to be in place before they finish secondary school. It is essential for students to be aware of the breadth of accommodations possible and to recognize those that specifically suit their individual needs. With this understanding, self-advocacy can be enhanced. If necessary, a separate course or sessions with the Advisor or Transition Team member should be in place to facilitate this understanding. Mental health issues, social competency, and independent community living should also be addressed. At this point, it will be critical to discuss the issue of disclosure with the student and his/her parents.

Technology is one of the key components for survival for students with learning disabilities at the secondary and postsecondary level. I.E.P.’s must contain this component and emphasis should be given to the importance of technology by making it an integral part of the Transition Plan. Students should be given access to and training for use of computers with speech-to-text and text-to-speech software, and/or a tape recorder and taped books.
Students with learning disabilities may have a difficult time recognizing and promoting their strengths and aspirations. The development of a portfolio is a useful way for students to display their learning styles, aspirations and goals, as well as the necessary accommodations to allow them to be successful. Sections should include the following areas: assessments which document strengths and weaknesses, achievement records both in and out of the academic environment, and a section devoted to investigation of individual career and postsecondary options.

The set of student needs outlined in the first few pages of this document should be addressed in the transition plan if students with learning disabilities are to make a successful transition to postsecondary life.

**PERSON-CENTERED TRANSITION PLANNING**

- Personal Profile
- Future Lifestyle Preferences
- Action Steps and Responsible Parties
- Necessary Changes in the Service System
### SAMPLE PLAN FOR A STUDENT WITH LEARNING DISABILITIES SEEKING ADMISSION TO A COLLEGE OR UNIVERSITY

This page is part of the student’s I.E.P. and is in the format recommended in *Individual Education Plan (I.E.P.): Resource Guide, 1998.*

**DATE:** September 2003

**LONG TERM GOAL:** Postsecondary Community College or University

Visual Arts/Graphic Design/ Media Programs

<table>
<thead>
<tr>
<th>ACTION</th>
<th>RESPONSIBILITY</th>
<th>DATE</th>
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<tbody>
<tr>
<td>STEPS:</td>
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<tr>
<td>1. Identify and select target college/university programs.</td>
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<tr>
<td>2. Investigate the selected institution’s policies on modified admission, accommodations and support for special needs students.</td>
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<tr>
<td>3. Complete prerequisite SS credits.</td>
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<tr>
<td>4. Identify and plan to acquire goal-specific and postsecondary education specific skills, e.g., specific technology, study skills, compensatory skills, self-advocacy skills, etc.</td>
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<tr>
<td>5. Prepare for admission screening process including decision about disclosure of learning disabilities.</td>
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<tr>
<td>6. Identify necessary post secondary accommodations.</td>
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</tbody>
</table>

**ACTIONS TO DATE:**

- IPRC to be held with attention given to updating assessments, documentation, need statements etc. (1,2,3,4,5)
- Student has set goals in Annual Education Plan (1,2)
- Begin to develop visual arts portfolio (3)
- Art samples folder and table of contents (4)
- Current assessments indicate what adaptive technologies are appropriate to train (3)
- Principal, Special Education Coordinator, Resource teacher, parents, student
- Completed by student and reviewed at IEP meeting
- Teacher Advisor/ Resource Teacher
- Student
- Teacher Advisor/ Resource Teacher

- Sept/03
- Prior to Sept/03
- Sept/03
- 1st semester Sept/03
### ACTIONS - CURRENT:
- update Student Portfolio to ensure that appropriate documentation of strengths and challenges, records of academic and social accomplishments, and career and postsecondary research is up to date (3,4,5)
- review graphic design opportunities available at Community Colleges/Universities (1)
- ensure appropriate courses are selected and meet college/university prerequisites (2)
- select a senior student from the school’s Art program as a mentor (4)
- identify relevant opportunities within the community such as graphic arts workshops, courses, etc., and arrange to participate (2)
- identify computers within the school that are accessible (3)
- ensure current program contains a course that teaches the use of appropriate software, eg word pro, database, spreadsheet, graphics program, desktop publishing, etc. (3)
- if student has significant language based learning disabilities, train to use speech-to-text software and develop a voice file on an accessible computer (3)
- if student has a significant reading based learning disability, train to use text-to-speech software (3)
- ensure that technology training is delineated on current I.E.P. also (3)

### ACTIONS - NEXT YEAR:
- continue use of student mentor and attempt to establish liaison with Community College student(s) (4,5)
- gather specific info re certain colleges/universities and Special Needs department available (1)
- study skills program (3)
- consider co-op placement at Graphix Inc. (2,4)
- ensure that technology training continues (3)

<table>
<thead>
<tr>
<th>ACTIONS - CURRENT:</th>
<th>ACTIONS - NEXT YEAR:</th>
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</thead>
<tbody>
<tr>
<td>- update Student Portfolio to ensure that appropriate documentation of strengths and challenges, records of academic and social accomplishments, and career and postsecondary research is up to date (3,4,5)</td>
<td>- Teacher Advisor/ Resource Teacher, student and parents - Jan. 04 and June 04</td>
</tr>
<tr>
<td>- review graphic design opportunities available at Community Colleges/Universities (1)</td>
<td>- Teacher Advisor, Guidance Dept. and student - Jan. 04</td>
</tr>
<tr>
<td>- ensure appropriate courses are selected and meet college/university prerequisites (2)</td>
<td>- Teacher Advisor, Guidance Dept. and student - Feb. 04</td>
</tr>
<tr>
<td>- select a senior student from the school’s Art program as a mentor (4)</td>
<td>- Student and parents - June 04</td>
</tr>
<tr>
<td>- identify relevant opportunities within the community such as graphic arts workshops, courses, etc., and arrange to participate (2)</td>
<td>- Teacher Advisor/ Resource Teacher and student - Sept. 03</td>
</tr>
<tr>
<td>- identify computers within the school that are accessible (3)</td>
<td>- Guidance: Career ed. Unit - Feb. 04</td>
</tr>
<tr>
<td>- ensure current program contains a course that teaches the use of appropriate software, eg word pro, database, spreadsheet, graphics program, desktop publishing, etc. (3)</td>
<td>- Guidance and Special Education Department - 1st semester</td>
</tr>
<tr>
<td>- if student has significant language based learning disabilities, train to use speech-to-text software and develop a voice file on an accessible computer (3)</td>
<td>- Co-operative Education Co-ordinator - 2nd semester</td>
</tr>
<tr>
<td>- if student has a significant reading based learning disability, train to use text-to-speech software (3)</td>
<td>- Resource Teacher and student - 1st and 2nd semester</td>
</tr>
<tr>
<td>- ensure that technology training is delineated on current I.E.P. also (3)</td>
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</table>

Transition Planning Resource Guide for Students with Learning Disabilities 11
**ACTIONS - FUTURE RECOMMENDATIONS:**

- Visit possible colleges or universities - art/graphics and special needs offices (1,3,4,5)
- Investigate tours, open hours, university days (1)
- If needed, arrange for a personal laptop with necessary peripherals are available and equipped with speech-to-text and text-to-speech adaptive software (3,5)
- Explore postsecondary funding options and needs

<table>
<thead>
<tr>
<th>- student and parents</th>
<th>- Student, Teacher Advisor, Teacher Counsellor</th>
<th>all of these sometime during the 2004-2005 school year</th>
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</table>
## SAMPLE PLAN FOR A STUDENT WITH LEARNING DISABILITIES SEEKING ADMISSION TO THE WORKPLACE

This page is a part of the student’s IEP and is in the format recommended in *Individual Education Plan (IEP): Resource Guide, 1998*

**DATE:** September 2003

**LONG TERM GOAL:** To enter the workplace and function independently.

<table>
<thead>
<tr>
<th>ACTION</th>
<th>RESPONSIBILITY</th>
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<tr>
<td>STEPS:</td>
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<tr>
<td>1. Identify area of the workforce in which there is interest and aptitude.</td>
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<tr>
<td>2. Complete prerequisite SS credits.</td>
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<td>3. Identify and acquire goal-specific skills as well as employability skills, e.g., technology, communication, self-advocacy, compensatory, interdependent group dynamic etc.</td>
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<tr>
<td>4. Identify steps needed to achieve job readiness.</td>
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<tr>
<td>5. Determine disclosure plans.</td>
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<tr>
<td>6. Identify requisite on- the- job accommodations and how these may be obtained in order to get and keep a job.</td>
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<tr>
<td>7. Determine if any additional training is required after secondary school graduation and before entering the workforce, e.g., an apprenticeship or some specific training course to acquire additional job skills.</td>
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<tr>
<td>8. Prepare resume.</td>
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<tr>
<td>9. Prepare for interview and selection process.</td>
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<tr>
<td>10. Identify suitable references.</td>
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<tr>
<td>11. Identify potential work placement opportunities and explore company through information-interview.</td>
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<tr>
<td>12. Consider volunteer work if paid work is not a realistic option at this time.</td>
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</table>

**ACTIONS TO DATE:**

- IPRC to be held with attention given to updating assessments, documentation, need statements etc. (1,2,3,4,5)
- student has set goals in Annual Education Plan (1,2)
- current assessments indicate what adaptive technologies are appropriate to train (3)

- Principal, Special Education Coordinator, Resource Teacher, parents, student
  - completed by student and reviewed at IEP meeting
  - Teacher Advisor/ Resource Teacher

Sept/03 Prior to Sept/03 Sept/03
### ACTIONS - CURRENT:
- update Student Portfolio to include appropriate documentation of strengths and challenges, records of academic and social accomplishments, career investigation information and résumé (1,3,4,5)
- review availability of related career opportunities in the desired geographic location (1)
- ensure appropriate courses are selected and meet the requirements of the career choice including any possible training opportunities, cooperative education and apprenticeship courses (1,2,3,4)
- select a mentor from the community working in the career choice (1,2,3,4)
- examine opportunities within the community - workshops, related courses etc. (2)
- identify computers within the school that are accessible (3)
- ensure current program contains a course that is goal-specific and teaches the requisite software, eg word pro, database, spreadsheet, graphics program, desktop publishing, etc. (3)
- if student has significant language learning disabilities, train speech-to-text and develop a voice file on an accessible computer (3)
- train usage of text-to-speech (3)
- ensure that technology training is on current I.E.P. also (3)

**ACTIONS - NEXT YEAR:**
- continue use of community mentor (1,2,3,4)
- gather more specific job postings in the desired geographic location (1)
- specific training in job searching including filling out application forms, updating résumés, writing letters of introduction and developing interview etiquette and skills (3,4)
- consider co-op placement in desired career choice (1,2,3,4,5)
- ensure that technology training continues (3)

**ACTIONS - FUTURE RECOMMENDATIONS:**
- visit possible career choice locations (1,4,5)
- investigate tours, open hours etc. (1,3,4,5)
- if needed, arrange for a personal laptop with necessary peripherals and equipped with speech-to-text and text-to-speech adaptive software (3,5)
- expand on community living issues, including housing, funding, life skills training, mental health services if required etc.

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<thead>
<tr>
<th>ACTIONS - CURRENT:</th>
<th>ACTIONS - NEXT YEAR:</th>
<th>ACTIONS - FUTURE RECOMMENDATIONS:</th>
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<tr>
<td>- Teacher Advisor/ Resource Teacher, student and parents</td>
<td>- Teacher Advisor, student, parents</td>
<td>- student and parents</td>
</tr>
<tr>
<td>- Teacher Advisor, Guidance Dept. student and parents</td>
<td>- Special Education Department, Teacher-Advisor</td>
<td>- Student, Teacher Advisor, Teacher Counsellor</td>
</tr>
<tr>
<td>- Teacher Advisor, Guidance Dept. and student</td>
<td>- Co-operative Education Co-ordinator</td>
<td>- Student and parents</td>
</tr>
<tr>
<td>- Student and parents</td>
<td>- Resource Teacher and student</td>
<td>- student, parents, Teacher Advisor</td>
</tr>
</tbody>
</table>

- Jan. 04 and June 04
- 1st semester
- Jan. 04
- 1st semester
- Sept. 03
- Sept. 03
- Sept. 03
- 1st semester
- 2nd semester
- all of these sometime during the 2004-2005 school year
ACCOMMODATION OF INDIVIDUALS WITH LEARNING DISABILITIES

The Ontario Human Rights Code, 1981, prohibits discrimination on the grounds of disability. What that means is that services, a term which includes education, goods and facilities, cannot be denied to someone because they have a disability. In the Interpretation and Application section of the Code, disability is defined as (among other things) "a learning disability or a dysfunction in one or more of the processes involved in understanding or using symbols or spoken language".

Further, the Code mandates the establishment and implementation of special programs or services. These are designed to relieve hardship or economic disadvantage, especially where such programs or services are likely to contribute to the elimination of actual or potential discriminatory practices.

In 2000, the Ontario Human Rights Commission issued the Policy and Guidelines on Disability and the Duty to Accommodate. The thrust of these Guidelines is the duty to accommodate so that persons with disabilities have choices about pursuing their individual goals and purposes in life, including the situations in which they work, live, travel, eat, shop, play and are entertained.


The standards established for accommodation are as follows:

The needs of persons with disabilities must be accommodated in a way that most respects their dignity, provided that the accommodation does not create undue hardship. The phrase "respects their dignity" means to act in a way that recognizes the privacy, confidentiality, comfort, autonomy and self-esteem of persons with disabilities. This maximizes their integration and full participation in society.

Accommodations will vary according to a person’s unique needs, which must be considered, assessed and accommodated individually.

Inevitably, the question arises "what is undue hardship?" Undue hardship is defined in the Code and the Guidelines in terms of costs and/or health and safety risks for the individual, organization or institution which is being asked to provide the accommodation. It is important to note that the onus for establishing the potential or actual undue hardship claim is on the institution. The individual who is seeking the accommodation is not required to prove that his or her request does not represent undue hardship.

The types of accommodation for enabling persons with learning disabilities to be successful in a university, college or training program setting include:

- Access to assistive devices, such as computers, calculators, tape recorders, etc.
- Access to extra time to carry out time-related tasks such as the writing of examinations, etc.
- Access to an alternative format for assignments and examinations, for example use of technology such as Kurzweil readers and voice dictation systems, based on the individual student's strengths and needs.
- Access to support systems such as a scribe, a reader, a note taker, the ability to hand in assignments for a preview, an alternative or reduced reading list, etc.
- Access to tutoring, remedial programming, if needed, special courses, diagnostic assessments, counselling, advocacy support and a reduced course load.
- Ability to take a reduced course load, and take a longer period to complete a program.

Clearly, the kinds of accommodations that a person with learning disabilities may require in a postsecondary educational or training setting is not likely to present an undue financial hardship for the institution.

For educational and training programs and institutions the concern is often whether the accommodation calls for or allows an interference with the integrity of the program or the institution. In other words, are they being asked to lower the standards?

This is a false concern, since none of the above examples or other potential accommodation practices should alter the academic standards or requirements. In other words, fewer credits, lowered pass marks or the elimination of essential program components are not accommodations, nor should people with learning disabilities need them if they are in a program that is appropriate to their strengths.

The most important ongoing requirement is the establishment and maintenance of mutual respect between the learner with the learning disability and the educational or training institution and its staff. Learners should be enabled to maintain their personal dignity and should not be exposed to ridicule, harassment or other inappropriate treatment because they need to have certain accommodations to be successful in reaching their goals. They should not be obligated to keep offering proof that they still have learning disabilities or that they still need to be accommodated, although clearly the onus of disclosure and self-advocacy is on them.

When it comes to the issue of professional licensing examinations administered by bodies, such as the College of Nurses, unions, etc., each has its own process. However, that process cannot exempt them from abiding by the legislation of the Province in which they are located. Therefore, in Ontario, for example, the Human Rights Code clearly applies.

Sometimes, the undue hardship issue that arises relates to public safety. For example, should a nurse be licensed who cannot accurately dispense medication due to her tendency to reverse the digits in a number? Should a firefighter be approved to work on a pumper when he or she cannot reliably assemble a hose and its couplings? It is not easy to offer an absolute. Each case needs to be considered and judged on its own merits.

Effort should be made to enhance the training to meet the needs of the students. This may include accommodations such as offering extra time, alternative formats for training materials, etc. However, if the candidate cannot, with reasonable accommodation, fulfill the essential job duties, then they should be helped to consider work in a different capacity, but preferably still based on their training.
LOOKING AT EMPLOYMENT ISSUES FOR PERSONS WITH LEARNING DISABILITIES

Freud described work as man's strongest tie to reality. Often we view ourselves and others in terms of what we do as a job. While having a job, whether paid or not, is very important for everyone, research has shown that it is even more important for persons with learning disabilities. The two most significant effects of having a job relate to self-esteem and peer relationships. These are particularly critical for students with learning disabilities who are moving into employment directly from secondary school.

The impact of learning disabilities on employment

The terms "employable" and "job ready" are often used interchangeably. As a result, persons with disabilities who are not job ready are sometimes declared to be unemployable. Such a designation can create a major barrier to current and future employment. It helps if employers as well as people with learning disabilities understand the difference between these terms.

If a person is permanently unemployable then he or she will have major, chronic and severe barriers to holding a job and/or dealing with the tasks and activities of daily living. The majority of persons with learning disabilities are employable, provided that they receive the necessary training, support and accommodation to obtain and maintain employment.

People with learning disabilities are often disadvantaged in their search for productive employment because they lack the necessary job readiness and job search skills. In particular, they frequently have difficulties with demonstrating a reasonable match between the essential requirements of the job, and their skills, coping and compensatory strategies and accommodation needs.

Employability

Most people are employable. What that means is that they can successfully hold down a job. Some people, including some people with learning disabilities, are employment disadvantaged, which means that they are often unemployed or underemployed. In other words, they are in and out of jobs, often work part time or at an entry-level job, even if they have the education and skills for more.

To move from being employable to employed, people with learning disabilities need specific training, support and accommodation, and an actual job.

Job readiness means having the knowledge and skills to move from being employable to applying for a job. To become job ready, each person, not just those who have learning disabilities, requires:

- a viable occupational or career goal
- the education, training, skills and experience to achieve that goal
- job search skills, i.e., knowing how to write a resume, complete a job application form, write a cover letter, present oneself at an interview, etc.
• the ability to demonstrate that he or she can meet the requirements of the job with appropriate training
• the ability to keep the job, by working hard and satisfying the employer’s ongoing requirements

For a person who has learning disabilities a key need is the ability to discuss and demonstrate that the impact of the learning disabilities will not create a major barrier and that he or she can carry out the required essential job duties, with or without accommodation.

**Essential job duties**

The term essential job duties is used to describe those tasks, skills or parts of a job, which:

• make up a large part of the work involved in the job, i.e., what you do most of the time;
• are involved in most parts of the job, i.e., a skill without which you could not do the job;
• cannot under any circumstances be delegated to another person, even if they do not take up too much time.

Students with learning disabilities can learn how to approach these employment-related issues, provided that they are taught directly and in a structured manner.

**Social skills**

Employers want to hire employees who not only can do the job for which they were hired, but can also fit into the work environment successfully. This calls for appropriate social skills, punctuality, good communication skills as well as a series of independent living skills. One of the key reasons why people with learning disabilities are so frequently unemployed is that they often have problems with mastering and demonstrating these skills. Teaching such skills to students with learning disabilities is a critical part of transition planning.

*Adapted from the Learning and Employment Assessment Profile, LDAO, 1999 by Eva Nichols*
<table>
<thead>
<tr>
<th>Time of Disclosure</th>
<th>Advantages</th>
<th>Disadvantages</th>
<th>Other Issues to Consider</th>
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</table>
| On preliminary application        | • Allows postsecondary educational institution to make Individual considerations on admission when your average is lowered by marks in a particular subject.  
• Allows you to contact the office for students with disabilities even before you are admitted and discuss procedures for accessing accommodations. | • If you are not accepted, you may always wonder whether this was due to someone's lack of understanding of LDs or because you were not qualified.  
• You may not have the opportunity to explain your learning disabilities. | • Can you present information about your learning disabilities in a succinct and comprehensible way?  
• Do you have the necessary documentation if you are required to produce it?  
• Do you know whether the institution has an effective policy and office for students with disabilities? |
| Once you have been accepted but before your course has begun or before you have run into any difficulties. | • Allows you to approach the office for students with disabilities and arrange for accommodations early.  
• Allows you to present yourself and your learning disabilities in a positive manner and to deal with questions from faculty and other students.  
• Allows you to consider a reduced courseload.  
• If you require further documentation or a new assessment, this can be done sooner. | • Puts responsibility on you to deal with accommodation issues at a stressful time, i.e. just as you are starting a new phase of your life. | • You need to be able to explain learning disabilities and your specific strengths and difficulties in a positive way.  
• You need to understand how your skills and accommodation requirements fit with the cognitive demands of the program in which you are enrolled. |
| After you have run into difficulties | • You may have already proven yourself to some extent.  
• You may have established some positive relationships with fellow students and faculty.  
• You may have a better | • It may be too late to drop courses without penalty.  
• Even with accommodations it may be too late to pass a course.  
• You may damage your positive working | • Is this situation similar to others that led to problems for you before?  
• If you have failed courses that with the appropriate accommodation you |
| Never | You may never have to discuss learning disabilities, face or deal with negative stereotypes or attitudes.  
If you do not need accommodations to be successful in your chosen program your self-confidence may improve. | You may always have to be extra careful or vigilant.  
You will never be able to ask for and expect to be given accommodations that may be easily available.  
You may always have to work a lot harder than other people.  
Your marks may not be as high as they would be if you had accommodations.  
You may always face a great deal of stress and never be completely relaxed. | If you are a hard worker and have developed successful coping strategies which you can use without having to explain to others, do you want to open the door to any potentially negative outcomes?  
| On the other hand, if people like you do not disclose and show how successful people with learning disabilities can be, are you perpetuating society’s negative stereotypes and attitudes? |
## LEARNING DISABILITIES DISCLOSURE CHART FOR WORKPLACE SETTINGS

<table>
<thead>
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<tbody>
<tr>
<td>On preliminary job</td>
<td>• May allow you to be considered for a job under a company's employment</td>
<td>• Employer may not understand what learning disabilities (LDs) are.</td>
<td>• Can you present information about your LDs in a succinct and comprehensible way?</td>
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<tr>
<td>application</td>
<td>application (usually federal government or companies who have contracts</td>
<td>• May result in your not being considered for a job which is in line with your interests and</td>
<td>• Do you have the necessary documentation if you are required to produce it?</td>
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<td></td>
<td>with the federal government).</td>
<td>aptitudes.</td>
<td>• Do you know whether the company has a good reputation around employment equity issues</td>
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<td>• May result in uncertainty about the reasons for not being selected.</td>
<td>or is subject to employment equity requirements?</td>
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<td></td>
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<td>• May not have the chance to explain or describe your accommodation needs</td>
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<td>During your job</td>
<td>• Allows you to raise relevant job, training and accommodation issues in a</td>
<td>• Might focus the whole interview on your LDs rather than on you and your skills.</td>
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<td>interview</td>
<td>positive way, at the appropriate time.</td>
<td>• Puts responsibility on you to be an effective advocate at a stressful time.</td>
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<td>• Allows you to present yourself and your LDs in a positive way.</td>
<td>• Might disqualify you from being considered for a job that you could do well and where your</td>
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<td>• Allows you to deal with questions directly.</td>
<td>LDs would not interfere.</td>
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<td>• May reduce the chances of direct discrimination due to prejudice,</td>
<td>• Might force you into a defensive mode, rather than being able to market yourself and your</td>
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<td>ignorance or lack of understanding of LDs.</td>
<td>strengths.</td>
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<td></td>
<td>• Opportunity for any employment equity policy to help you.</td>
<td>• You may have to cope with open or hidden prejudices on the part of the interviewer(s).</td>
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| After the interview when you are offered the job, but before you have begun work | • Opportunity to discuss your accommodation needs with the person who will train and/or supervise you.  
• Opportunity to find out who is the best person to approach about accommodations.  
• Allows the employer to decide if your LDs impact health and safety issues. | • Employer may withdraw job offer if your accommodation needs are seen as complex or onerous.            | • Do you know enough about the job duties to know if you will require accommodations?  
• Do you know your legal rights under these circumstances? |
| After you have begun work, but before you have run into any problems or difficulties which could relate to your LDs | • Allows you to prove your capabilities before disclosure.  
• Allows you to have a feel for the optimum timing and process for disclosure.  
• Allows you to identify potential allies among your fellow employees. | • You may feel nervous about people thinking you are incompetent because they don’t understand LDs.  
• You may constantly worry that any difficulty, however minor, will be attributed to your LDs.  
• People may be reluctant to ask you to do things just in case your LDs may interfere. | • When, what and whom do you tell?  
• To what extent does stress influence your performance at work, and will you feel more or less stressed if you disclose? |
| After you have run into difficulties which are related to your LDs               | • You have already proven yourself to some extent on the job.  
• You have established some positive working relationships with your supervisor and fellow employees.  
• You have a better understanding of company policies and practices. | • You may have a performance issue at work  
• You may hurt your working relationships, since your employer or co-workers may view you as untrustworthy.  
• You may feel guilty, which could add to your stress level. This could damage your performance level even further.  
• You may contribute to negative stereotypes and attitudes toward persons with disabilities. | • Can you present the necessary information at this stage and still avoid defensiveness and learned helplessness?  
• Is this the situation that led you to resign in a previous job?  
• As difficulties begin to appear, should you approach your supervisor and disclose your learning disabilities? Or should you wait a while, hoping that things will smooth over? |